## Figure 1: Levels within the Learning and Skills Sector

<table>
<thead>
<tr>
<th>Level</th>
<th>Description</th>
<th>Institutions</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>International Level</td>
<td>European Commission, OECD</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>National Level – Central Government</td>
<td>No 10 and Treasury</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>National Level - Departments</td>
<td>DfES, DTI, DWP</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>National Level - ‘arms-length’ agencies (NDPBs)</td>
<td>National LSC, QIA, QCA, ALI, Ofsted, SSC</td>
<td>And Independent Organisations: Awarding Bodies, Unions, CBI</td>
</tr>
<tr>
<td>5</td>
<td>Regional Level</td>
<td>Regional LSCs, RDAs</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Local Level</td>
<td>LSC Partnership Teams, 14-19 Network</td>
<td></td>
</tr>
</tbody>
</table>

### FE - ACL - WBL

<table>
<thead>
<tr>
<th>Level</th>
<th>FE</th>
<th>ACL</th>
<th>WBL</th>
</tr>
</thead>
<tbody>
<tr>
<td>7</td>
<td>Institutional Level</td>
<td>Centre</td>
<td>Firm</td>
</tr>
<tr>
<td></td>
<td>College Principals</td>
<td>Manager</td>
<td>MD</td>
</tr>
<tr>
<td>8</td>
<td>Departmental Level</td>
<td>Course Level</td>
<td>Training Dept</td>
</tr>
<tr>
<td></td>
<td>Faculties, SfL Teams</td>
<td>Leader</td>
<td>Manager, ULR</td>
</tr>
<tr>
<td>9</td>
<td>Course Level</td>
<td>Classroom Level</td>
<td>Classroom Level</td>
</tr>
<tr>
<td></td>
<td>Managers, Leaders</td>
<td>Tutors</td>
<td>Tutors</td>
</tr>
<tr>
<td>10</td>
<td>Classroom Level</td>
<td>Learners</td>
<td>Learners</td>
</tr>
<tr>
<td></td>
<td>Teachers</td>
<td></td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>Learners</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Figure 2: The new landscape of post-16 learning: nationally, regionally and in one locality

Skills Alliance
Social Partners: DfES, DTI, DWP, HMT, CBI, TUC, SBC
Delivery Partners: LSC leads + IIUK, UfI, JC+, RDAs, SSDA, QCA, SBS, HEFCE, Connexions, AoC, NIACE, ALP

Regional Skills Partnership (RSP)
RDA leads + LLSCs, JC+, SBS, LSPs, UfI, Connexions, LEAs & Sector input

Sector Skills
SSC, SSDA, DTI
Sector Teams, Trade Associations & Industry Forums

Government Office in North East
LSC Regional Office in North East

4 LLSCs: Durham, Northumberland, Teesside & Tyne & Wear

Local Strategic Partnership

Economic Growth
Health etc

Sunderland Learning Partnership
Gateshead Learning Partnership
Newcastle Learning Partnership
North Tyneside Learning Partnership
South Tyneside Learning Partnership

14 – 19 Steering Group
Basic Skills
Family Learning
Participation

Learning Providers: Schools, Colleges, WBL

Learners

KEY
ALP = Association of Learning Providers
AoC = Association of Colleges
CBI = Confederation of British Industries
DTI = Department of Trade & Industry
DWP = Department of Work & Pensions
HEFCE = Higher Education Funding Council for England
HMT = Her Majesty’s Treasury
IIUK = Investors in People UK
JC+ = Jobcentre Plus
LEA = Local Education Authority
LLSC = Local Learning & Skills Council
LSP = Local Strategic Partnerships
NIACE = National Institute for Adult & Continuing Education
QCA = Qualifications & Curriculum Authority
RDA = Regional Development Agency
SBC = Small Business Council
SBS = Small Business Services
SSC = Sector Skills Council
SSDA = Sector Skills Development Agency
TUC = Trade Union Congress
UfI = University for Industry
WBL = Work Based Learning
Figure 3: The Post Compulsory Sector in England

**Skills Alliance**
ALP, IIPUK, HEFCE, NIACE

**DfES, DTI, HMT, DWP**

**25 SSCs + SSDA + SSAs**

**LL UK**

**CBI + SBC + TUC**

**9 Regional Skills Partnerships**

**47 LLSCs**

**9 Regional Directors**

**9 RDAs**

**GOR**

**5 Economic Development Teams**

**148 Local Partnership Teams**

**Local Strategic Partnerships**

**LAs**

**Local Learning Partnerships**

**Ufi**

**WBL** + **12,000 ULRs**

**Private / voluntary training providers**

**12 NSAs**

**397 FE Colleges**

**School sixth forms**

**Adult and Community Learning**

**FLT**

**CoVEs**

**KEY**

ALP = Association of Learning Providers
AoC = Association for Colleges
CBI = Confederation of British Industry
CELI = Centre for Excellence in Leadership
CoVEs = Centres of Vocational Excellence
DfES = Department for Education and Skills
DTI = Department of Trade and Industry
DWP = Department of Work and Pensions
FE = Further Education
FIA = Framework for Achievement
FLT = Foundation Learning Tiers
GOR = Government Offices in the Regions
HEFCE = Higher Education Funding Council for England
HMT = Her Majesty’s Treasury
IIPUK = Investors in People UK
LA = Local Authority
LLSC = Local Learning and Skills Council
QIA = Quality Improvement Agency
QIS = Quality Improvement Strategy
QCA = Qualifications and Curriculum Authority
QIA = National Institute for Adult and Continuing Education
QIA = National Skills Academies
SSAs = Sector Skills Agreements
SSDA = Sector Skills Development Agency
SSC = Sector Skills Council
SSC = Sector Skills Council
TUC = Trade Union Congress
ULR = Union Learning Representative
ULR = University for Industry
WBL = Work Based Learning

LSC = Learning and Skills Council
LSN = Learning and Skills Network
NIACE = National Institute for Adult and Continuing Education
QIA = Quality Improvement Agency
QIS = Quality Improvement Strategy
QCA = Qualifications and Curriculum Authority
QIA = National Skills Academies
SSC = Sector Skills Council
SSDA = Sector Skills Development Agency
SSC = Sector Skills Council
TUC = Trade Union Congress
ULR = Union Learning Representative
ULR = University for Industry
WBL = Work Based Learning
Figure 4: Post-compulsory Sector: The View from Below

148 Local Partnerships / Local Strategic Partnerships / Local Learning Partnerships

47 Local LSCs

9 LSC Regional Offices

Regional Skill Partnerships

LSC National Office

DIIES

Sector Skills

Skills Alliance

ACL = Adult & Community Learning
DIIES = Department for Education & Skills
EMA = Educational Maintenance Allowance
FE = Further Education
IFP = Increased Flexibility Project
LSC = Learning & Skills Council
NETP = National Employer Training Programme
RDA = Regional Development Agency
SfL = Skills for Life
T-LR = Tutor-Learner Relationship
ULR = Union Learning Rep
WBL = Work Based Learning